Date	
Mr Assistant Sales Manager	
Dear,	
Warning letter – Unsatisfactory Work Performance	
It has been brought to our attention by your General Manager that despite several verbal discussions/warnings given to you between the period of 1 July 2007 and 31 August 2007, you have still not shown improvement in your sales performance and field work visits to retail outlets, etc. Also, there were many distributors who had made complaints of you as you were late in submission of reports to various them.	
Notwithstanding the above, you also did not response readily to operation issues as follows:-	
despite many reminders and s b. Delayed distributors' credit i others. The delays were r verifications from you; and c. Delayed or no response on the	2007 and till date, this issue has not been settled suggestions have been proposed to you; notes, damaged stock claims from factories and mainly due to no written confirmations and e required information and reports particularly for nthly itinerary to GM and email from Finance and
Other than specific work issues, you did not bother to obtain your driving license which is absolutely necessary for your job. Your supervisor has constantly reminded to you to do but yet you still failed to obtain your driving license.	
Please be forewarned that you are now placed on formal notice to improve in your work performance. The company shall review your progress from now till 16 Dec 2007, and if no improvement is made, the company will not hesitate to take further appropriate action against you.	
Yours sincerely	
Human Resource Manager	
I,, hereby acknowledge receipt of this letter and declare that I have read and understood the contents contained herein.	
Signature	Date

Sample – Warning Letter (Common law employee)